



University of Maryland University College

Schedule of Classes

**SPRING
2011**

Graduate School of Management and Technology

www.umuc.edu



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Welcome from the Dean



Inside this schedule you'll find news about two new graduate student success initiatives that recently came to fruition. You'll also discover that UMUC's accounting and information systems program has been recognized as being in alignment with the Information Systems Audit and Control Association's (ISACA) Model Curriculum. This recognition represents another type of success initiative that the Graduate School undertakes on your behalf all the time.

Unlike success initiatives designed to help you complete your degree program, the alignment of UMUC degree requirements with the ISACA model curriculum will help UMUC accounting and information systems students advance faster after their graduation! And this happens across the board for every degree we offer. UMUC's expert faculty of scholar practitioners constantly monitors the curriculum to ensure that it includes the latest advances in theory, cutting-edge technology, and industry-proven best practices, to give you a leg up in your chosen career field. The goal is to make you more competitive in a tough job market, more valuable to current and future employers, and more successful in your life's work.

You might say that almost everything we do at UMUC is a student success initiative, because your success—and the success of every student who enrolls in a UMUC graduate program—is our highest priority. This “commitment to students' success” is part of the university's Vision Statement, and our Seven Core Values begin with “Students First.” The bottom line is that our success in fulfilling our mission depends on your success—both before and after you graduate.

I wish you good luck—but above all, success—in your spring classes.

Sincerely,

A handwritten signature in black ink that reads "Michael S. Frank". The signature is fluid and cursive, written on a light-colored background.

Michael S. Frank, PhD
Vice Provost and Dean
Graduate School of Management and Technology
E-mail: graddean@umuc.edu

POLICY STATEMENT

This publication and its provisions do not constitute, and should not be regarded as, a contract between UMUC and any party or parties. At the time of publication, reasonable effort was made to ensure the factual accuracy of the information. However, this publication is not a complete statement of all policies, procedures, rules, regulations, academic requirements, and tuition and fees applicable to UMUC, its students, or its programs. In addition, changes or additions may be made to the policies, procedures, rules, regulations, and academic requirements set out in this publication. UMUC reserves the right to make these changes and additions to the information in this publication without prior notice. When a curriculum or graduation requirement is changed, it is not made retroactive unless the change is to the student's advantage and can be accommodated within the span of years normally required for graduation. *See additional policies on inside back cover.*

SPRING HIGHLIGHTS

New Writing Assessment and Skills Course Available



As all graduate students quickly discover, writing makes up a large part of graduate-level coursework, and the ability to communicate well is more important than ever. That's why the Graduate School of Management and Technology is pleased to announce two new initiatives to help graduate students be more successful at UMUC.

The **Assessment in Writing and English (AWE)** is a free tool designed to evaluate current skill level in grammar, language conventions, written expressions, and reading comprehension. Taken online, the automated AWE returns students' scores in just minutes, along with information about and links to UMUC resources that can help improve any weak areas that are identified. Participation is voluntary—results are not shared with faculty and have no effect on grades—but is strongly recommended. More information is available at www.umuc.edu/grad_assessment.

UCSP 601 Graduate Writing Basics is a noncredit course that provides a practical review of the principles of American English usage, grammar, and stylistic conventions to strengthen students' mastery of basic aca-

demic writing. UCSP 601 has been added to the graduate school's group of special topics courses—in library research skills, financial accounting, economics, and research methods—that are designed to help students who lack a background in specific disciplines that they will need for success in graduate degree or certificate programs. The course description is available online at www.umuc.edu/grad/ucspcat.

Both AWE and UCSP 601 are the result of two years of research and planning by the Graduate School's Student Success Initiative Task Force, whose eight members represent a broad range of academic disciplines.

"We found that students with a solid foundation in English and writing tend to do better in their graduate courses than students without strong skills in those areas," said task force chairperson Rhonda Jones, EdD, program director, Human Resource Management, and collegiate associate professor. "We will continue monitoring UCSP 601 and AWE to ensure that both components remain up-to-date and provide excellent outcomes for the Graduate School's students."

Accounting and Information Systems Degree Aligns with ISACA Model Curriculum

UMUC's Master of Science program in accounting and information systems has been found to be in alignment with the Information Systems Audit and Control Association's (ISACA) Model Curriculum, a goal that universities strive toward in meeting the demand for educating future information systems (IS) professionals. Earning this distinction provides a valuable benchmark of the rigor and integrity of the Graduate School's program.

"Only eight other schools in the United States—plus nine foreign universities—have been able to meet ISACA's requirements for this alignment," said Kathryn Klose, program director, Accounting and Information Systems, and collegiate associate professor. "It means that graduation from our degree program qualifies as one full year of work experience towards the Certified Information Systems Auditor (CISA)[®] designation, reducing the work requirement from five years to four for our graduates who choose to seek that certification."

ISACA is an internationally recognized independent nonprofit association that serves all enterprises that use information systems by defining the governance and operational frameworks for the industry worldwide. More than 75,000 IS professionals in nearly 160 countries have earned the CISA designation since it was introduced in 1978. The credential is widely accepted as an indicator of experience, credibility, and earnings and advancement potential in today's competitive IS job market.

IMPORTANT DATES

Visit www.umuc.edu/calendar for up-to-date information. Check www.umuc.edu/weather for class cancellations in inclement weather or other emergency situations. See inside back cover or visit www.umuc.edu/locate for UMUC course and service locations and phone numbers.

SESSION DATES FOR CREDIT COURSES

SPRING 2011

Standard (on-site)	January 27–April 24
Online session 1	January 27–April 24
Online session 2*	February 16–May 10
MBA session 1	January 3–March 15
MBA session 2	April 4–June 12
Doctoral session	January 17–April 17
Executive session 1	January 3–March 15
Executive session 2	April 4–June 12

SUMMER 2011

Standard (on-site)	May 31–August 20
Online session	May 31–August 20
MBA session	July 5–September 11
Doctoral session	May 31–August 21
Executive session	July 5–September 11

SESSION DATES FOR NONCREDIT COURSES

UCSP 611

January 3–February 6
January 27–March 2
February 16–March 22
March 21–April 24
April 4–May 8

UCSP 620, 621, AND 630

January 24–March 13

SPRING 2011 REGISTRATION DATES

ONLINE AND ON-SITE REGISTRATION

October 1–first day of class

Go to MyUMUC (<https://my.umuc.edu>) at any time.

On-site registration is available during regular office hours at the following locations (see inside back cover for phone numbers):

- Dorsey Station
- Largo
- Shady Grove
- Waldorf Center for Higher Education

Note: Golden ID students must register on-site the week before classes begin.

WITHDRAWAL DEADLINE

Two weeks before class ends

OFFICES CLOSED

January 17
May 30

DIPLOMA AND CERTIFICATE APPLICATION DEADLINES

For May 2011	February 15
For August 2011	June 15
For December 2011	October 1

FINANCIAL AID DEADLINE

For spring 2011	November 1
For summer 2011	April 1
For fall 2011	June 1

COMMENCEMENT

May 14, 2011

* Only first courses in a limited number of programs will be available in online session 2.

HELPFUL INFORMATION

On your path to a graduate degree or certificate, UMUC is with you every step of the way. Below, find the support you need to help you succeed throughout your program.

Your First Stop

MyUMUC Portal

Register for courses, pay tuition, apply for financial aid, and much more through the MyUMUC student portal, available at <https://my.umuc.edu>. For details, visit the MyUMUC Student Information Center at www.umuc.edu/myumuc.

Student Services

Academic Advising

UMUC graduate advising can help you stay on track during your program. Contact a graduate advisor by phone (see contact information, p. 18) or send an e-mail to gradinfo@umuc.edu. In-person advising is available at Dorsey Station, Largo, and Shady Grove. Visit www.umuc.edu/locate or see p. 20 for site information.

Career Services

Career planning assistance and resources for job searching, résumé writing, and many other services, plus job listings are available through Career Services at www.umuc.edu/careerservices. For more information and assistance, call 800-888-UMUC, ext. 22720.

Computer Labs

If you are a UMUC student with a current ID, you have access to computer labs at Arundel Mills, Dorsey Station, Hagerstown, Largo, Shady Grove, and the Waldorf Center. Call the individual site for lab hours. For phone numbers, see inside back cover or visit www.umuc.edu/locate. More

information on computing facilities is available at www.umuc.edu/computerlabs.

Financial Aid and Payment Options

Learn about financial aid options and apply at www.umuc.edu/financialaid. For assistance, call 800-888-UMUC or send an e-mail to gradfinaid@umuc.edu. To find out about the convenient monthly installment payment plan and explore other options, such as employer-provided tuition assistance, visit www.umuc.edu/payoptions.

Students with Disabilities

If you require any special accommodations because of a temporary or permanent disability, contact Disability Services four to six weeks prior to the start of each session at 800-888-UMUC, ext. 22287 (or 240-684-2277 TTY), or disabilityservices@umuc.edu.

Students in the Military

UMUC offers special tuition benefits, financial support, and other programs for active-duty military servicemembers and their spouses, regardless of residency (see military.umuc.edu). To learn about scholarships available to military students and spouses and to apply, visit military.umuc.edu/scholarships.

Veteran Students

Information about U.S. Department of Veterans Affairs educational benefits is available at military.umuc.edu/vabenefits. For assistance, e-mail veterans@umuc.edu or call 800-939-UMUC (8682).

Textbooks

Textbooks and course materials may be purchased through MBS Direct. Visit www.umuc.edu/textbooks for details about ordering online or in person. To order textbooks by phone, call MBS Direct at 800-325-3252.

Academic Resources

Library Services

Extensive library resources and services are available online, 24 hours a day, seven days a week. You can also receive librarian assistance in person, via instant messaging, or by phone (at 800-888-UMUC, ext. 22020) during regular office hours or by e-mail (at library@umuc.edu) or online chat 24 hours a day. Visit www.umuc.edu/library for a complete list of library services.

Technical Requirements for Online Courses

UMUC online graduate courses require a minimum level of computer hardware and software. To view the full list of minimum technical requirements, visit www.umuc.edu/gradtech. For WebTycho assistance, call 888-360-UMUC (8682) or visit support.umuc.edu.

Writing Assistance

Receive feedback on your writing assignments from expert advisors and use online writing and research resources through the Effective Writing Center. Visit the Effective Writing Center online at www.umuc.edu/ewc or send an e-mail to writing-center@umuc.edu.

GRADUATE PROGRAMS

UMUC's graduate programs are career-focused and combine theory with practice. Almost all are offered online, so that busy adults can earn credit from anywhere in the world.

DOCTORAL PROGRAM

Doctor of Management *

Doctor of Management in community college policy and administration * ◉

MASTER'S DEGREE PROGRAMS

Master of Arts in Teaching *

Master of Business Administration

Master of Distance Education and E-Learning

- Distance education policy and management
- Distance education teaching and training
- Distance education technology

Master of Education in instructional technology

Master of International Management

- International enterprise management
- International financial management
- International marketing management

Master of Science in accounting and financial management

Master of Science in accounting and information systems

Master of Science in biotechnology

- Bioinformatics
- Biosecurity and biodefense
- Biotechnology management

Master of Science in cybersecurity

Master of Science in cybersecurity policy

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health administration informatics

Master of Science in health care administration

Master of Science in information technology

- Database systems technology
- Homeland security management
- Informatics
- Information assurance
- Project management
- Software engineering
- Telecommunications management

Master of Science in management

- Accounting
- Acquisition and supply chain management
- Criminal justice management
- Emergency management
- Financial management
- Health care administration
- Homeland security management
- Human resource management
- Information systems and services
- Intelligence management
- Interdisciplinary studies in management
- Marketing
- Nonprofit and association management
- Project management
- Public relations

Master of Science in technology management

- Distance education technology
- Emergency management
- Homeland security management
- Information systems and services
- Project management

EXECUTIVE DEGREE PROGRAM

Master of Business Administration ♦

DUAL DEGREE PROGRAMS

Either degree may be earned first:

MASTER OF BUSINESS ADMINISTRATION WITH

Master of Distance Education and E-Learning

Master of International Management

Master of Science in biotechnology

Master of Science in cybersecurity policy

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health care administration

Master of Science in information technology

Master of Science in management

Master of Science in technology management

* Offered online with mandatory residencies or course meetings.

◉ Not available to Maryland residents.

♦ Offered in online hybrid format with biweekly class meetings at Adelphi and mandatory residencies.

OTHER DUAL DEGREE COMBINATIONS

**Master of Distance Education and E-Learning/
Master of Science in management**

**Master of Education in instructional
technology/Master of Distance Education
and E-Learning**

**Master of Science in accounting and financial
management/Master of Science in financial
management and information systems**

**Master of Science in accounting and
information systems/Master of Science
in accounting and financial management**

Degrees must be earned in order listed:

**Master of Arts in Teaching/Master of Education in
instructional technology**

**Master of Science in cybersecurity/Master of
Business Administration**

**Master of Science in information technology/
Master of Science in cybersecurity policy**

TEACHER EDUCATION PROGRAM (NONDEGREE)

**Teacher Education Reading Strand:
Reading Courses in Elementary and
Secondary Education**

CERTIFICATE PROGRAMS

Accounting

Accounting and Information Systems

Acquisition and Supply Chain Management

Bioinformatics

Biotechnology Management

Criminal Justice Management

Cybersecurity Policy

Cybersecurity Technology

Database Systems Technology

**Distance Education, Globalization, and
Development**

E-Learning and Instructional Systems Design 

Environmental Management

Financial Management in Organizations

Foundations of Cybersecurity

**Foundations of Distance Education and
E-Learning**

Foundations of Human Resource Management

Foundations of Information Technology

Health Care Administration

Homeland Security Management

Informatics

Information Assurance

Instructional Technology Integration

Integrated Direct Marketing

Intelligence Management

International Marketing

International Trade

Leadership and Management

**Leadership and Management in Distance
Education and E-Learning**

**Library and Intellectual Property in Distance
Education and E-Learning**

Nonprofit and Association Financial Management

**Policy and Management in Distance Education
and E-Learning**

Project Management

Public Relations

Software Engineering

Systems Analysis

Teaching and Training at a Distance

Technology in Distance Education and E-Learning

Telecommunications Management

EXECUTIVE CERTIFICATE PROGRAM

Chief Information Officer

National Leadership Institute

The National Leadership Institute (NLI) at UMUC provides programs that develop the leadership skills and abilities of career-focused managers and executives. Programs are noncredit and short-term and are designed for mid- to senior-level managers from the corporate, nonprofit, and government sectors who wish to make a positive and meaningful transformation in their professional and personal lives. Participants receive a comprehensive assessment of their leadership skills and perspectives, learn how their behavior affects others, engage in experiential exercises that demonstrate leadership behaviors, and leave the program with a workable leadership development plan.

NLI is a network associate of the Center for Creative Leadership (CCL), recognized worldwide as the preeminent organization devoted to leadership training and research.

NLI's wide range of leadership development programs include

- The Leadership Development Program (LDP)[®]
- Foundations of Leadership
- Online Leadership Assessment Program (OLAP)[®]
- Negotiating Conflict Program
- Conflict Dynamics Profile[®] Certification Class
- Leadership workshops
- Executive coaching packages
- Custom-designed programs and workshops

More information may be obtained by calling the business development office at 240-684-2320, or by sending e-mail to nli@umuc.edu. Schedule, registration, and pricing information is also available online at www.umuc.edu/nli. NLI is on the GSA/MOBIS Schedule (GS#10F-0357N); please call 240-684-2320 before registering.

 Offered with University of Maryland, Baltimore County.

TUITION INFORMATION

One of the key values that drives UMUC is affordability. Not only does UMUC make sure that the tuition rates listed below are competitive, the university also helps you find ways to afford the cost of your education.

Tuition rates are subject to the approval of the University System of Maryland (USM) Board of Regents. They may be changed, or other charges may be included, as a result of the Board of Regents decisions.

Notwithstanding any other provision of this or any other university publication, the university reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the university or the USM Board of Regents.

Tuition and Fees

Due at Time of Registration

All tuition and fees are due at the time of registration, unless you

1. Applied for financial aid to cover tuition and fees for this session;
2. Enrolled in UMUC's interest-free monthly payment plan (to find out more, visit www.umuc.edu/payoptions); or
3. Provide confirmation that you will receive employer-provided tuition assistance

If you register by

Registration Method	Payment Due Date
Online via MyUMUC	Payment is due with registration or must be submitted by mail the day of registration
Mail, fax, or in person	Payment must accompany your registration

Payment is expected by the due date. If UMUC has not received your payment in full, your registration may be canceled. *Note:* Not paying for a course does not relieve you of your financial obligation to the university.

Mandatory Technology Fee

A technology fee of \$13 per credit is charged at the time of registration to improve the institutional information technology infrastructure and help fund technological advancements and tools to enhance the student experience. The fee is capped at \$312 per year (which runs summer/fall/spring). See Additional Fees for details.

AVAILABLE METHODS OF PAYMENT

UMUC offers a variety of payment options. Payments may be made via

1. Credit card—American Express, Discover, MasterCard, and Visa payments can be made online at <https://my.umuc.edu> or by phone at 800-888-UMUC
2. Money order
3. Check—made payable to University of Maryland University College
4. Electronic check—payments can be deducted directly from your checking account via <https://my.umuc.edu>
5. Cash (in person at Largo only)

Registration payments—whether made by cash, check, money order, or credit card—are final and may not be replaced by any type of tuition assistance. The tuition and fees listed are those in effect at the time of publication, but are subject to change.

Graduate Tuition per Credit

STANDARD GRADUATE COURSES

Maryland residents	\$445
Nonresidents	\$659
Active-duty military and spouses*	\$445

MBA AND CYBERSECURITY COURSES

(regardless of residency) \$694

Note: AMBA 600 is \$694 for the class, not per credit.

DOCTOR OF MANAGEMENT

DM courses (regardless of residency) \$1,087

Note: DMGT 600 is \$1,087 for the class, not per credit. Golden ID benefits may not be applied to GMBA or MBA courses or to 800-level courses for the Doctor of Management.

GRADUATE TUITION PER PROGRAM FOR EXECUTIVE PROGRAMS

Note: Tuition for graduate Executive Programs generally includes the cost of tuition, books, library skills course, instructional materials, and an international study trip—except for airfare. Neither tuition remission for USM employees nor Golden ID benefits may be used for Executive Programs.

MASTER OF BUSINESS ADMINISTRATION (SEVEN COURSES) \$49,602

Tuition is payable on the following schedule:
\$7,086 before each seminar**

CERTIFICATE FOR CHIEF INFORMATION OFFICERS (CIO) (FOUR COURSES) \$28,344

Tuition is payable on the following schedule:
\$7,086 before each seminar**

* Spouses of active-duty military personnel are eligible for the Maryland resident tuition rate. Some dependent children, veterans, and members of the Maryland National Guard may also be eligible for this rate. View the residency policy at www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html.

** An additional deposit of \$500 is required after applications are accepted to reserve a place in the class. The first full tuition payment is due before the start of Seminar I.

GRADUATE TUITION PER NONCREDIT COURSE

UCSP 601 Graduate Writing Basics	\$225
UCSP 611 Introduction to Graduate Library Research Skills	\$75
UCSP 620 Financial Accounting	\$225
UCSP 621 Economics	\$225
UCSP 630 Introduction to Research Methods	\$225

Note: Financial aid, Golden ID benefits, and USM remission of fees may not be applied to noncredit courses.

Additional Fees

APPLICATION (NONREFUNDABLE)

Doctor of Management	\$100
All other graduate programs	\$50

DIPLOMA APPLICATION (NONREFUNDABLE)

For both degrees and certificates	\$50
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TECHNOLOGY FEE ♦

Per credit for credit courses (capped at \$312 per year)	\$13
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TRANSCRIPTS	\$10
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RETURNED CHECKS	\$30
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Note: In accordance with UMUC and the Board of Regents, all students who fail to pay charges incurred with UMUC will be transferred to the State Central Collection Unit. Additionally, UMUC has received authorization from the Board of Regents to charge students' delinquent accounts a 17 percent collection fee and/or all attorney and court costs incurred by the university. Once a past due balance with UMUC has been transferred to the State Central Collection Unit, students' information will be forwarded to the credit bureau.

Requests for services (e.g., transcripts, diplomas, commencement arrangements, transfer credit review) may be denied until all debts are paid in full. All graduate students are required to pay graduate tuition for all graduate courses in which they are enrolled.

Payment Options

Monthly Tuition Payment Plan

UMUC offers an interest-free, monthly tuition-payment plan administered by Sallie Mae. The plan allows you to spread all or part of your tuition bills into monthly installments on a session basis, thus providing greater financial flexibility. All UMUC students are eligible to participate in the payment plan, regardless of financial need. More information may be found online at www.umuc.edu/paymentoptions/one.shtml or by calling Tuition Pay at 800-635-0120.

Other Payment Options

Find detailed information about other payment options at the following Web pages.

EMPLOYER-PROVIDED ASSISTANCE

www.umuc.edu/payoptions

FINANCIAL AID AWARDS

www.umuc.edu/financialaid

VETERANS BENEFITS

military.umuc.edu/vabenefits

Refund Policy

The official date used to determine a refund is the date of the drop transaction, the date the withdrawal form is filed at the Information Desk at the UMUC Academic Center at Largo or the postmarked date on a written request. The official date for federal financial aid recipients is the last date of class attendance as determined by federal regulations.

Withdrawals and Financial Aid

Financial aid awards may be canceled or reduced for financial aid recipients who withdraw from classes. Financial aid recipients should check with a financial aid advisor when withdrawing from a course

to determine the impact on their awards. Additional information on refunds is available online at www.umuc.edu/refundpolicy.

Refund for Course Cancellations

The university refunds 100 percent of tuition and technology fees for courses canceled by the university. The application fee is nonrefundable, even when a course is canceled.

Note: No refunds are given for technology fees or tuition for noncredit courses after the official start date of class.

For classes in 10-week sessions or longer, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–13 calendar days after a class starts
50%	Withdrawal 14–20 calendar days after a class starts
0%	Withdrawal 21 or more calendar days after a class starts

Students who withdraw on the first day of class are not eligible for a 100 percent refund. *Please note:* This policy applies only to students not receiving federal financial aid.

Federal Return of Funds Policy

If you are receiving federal financial aid, you must follow the university's withdrawal procedures outlined in the graduate catalog. The federal return of funds policy may also be found at www.umuc.edu/financialaid.

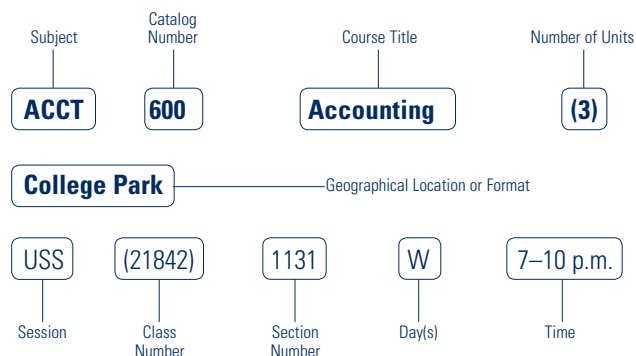
If you need to contact a financial aid representative, visit www.umuc.edu/financialaid/contact or call 800-888-UMUC and follow the instructions to reach the Financial Aid Office.

♦ Technology fee does not apply to MBA, MS in cybersecurity or cybersecurity policy, DM, and Executive Program courses.

COURSE SCHEDULE

In this section you will find graduate courses offered during the spring 2011 session. Courses are organized in alphanumeric order by subject.

KEY TO COURSE LISTINGS



Key to Sessions

Standard on-site session.....	USS
Online session 1	OL1
Online session 2	OL2
MBA session 1	MBA
MBA session 2	MB2
Executive session 1	UX1
Executive session 2	UX2
Doctoral session	UDM
Intensive format	UN1 or UN2

First Courses for Your Program

To determine which course you should take first, go to www.umuc.edu/catalog and see the course requirements for your program. The noncredit course UCSP 611 Introduction to Graduate Library Research Skills is required for all UMUC graduate students within the first 6 credits of graduate study. The 3-credit elective COMM 600 Academic Writing for Graduate Students is also recommended near the beginning of your program.

Noncredit Courses

Several noncredit courses are available to help you build valuable skills so you can complete your graduate program successfully. See the complete list of noncredit courses online at www.umuc.edu/grad/noncred.

Dual Degree Programs

Students must complete the first degree before beginning coursework on a second degree. Requirements for the second degree are specified in the graduate catalog and online at www.umuc.edu/programs/_grad_dual.shtml.

Mandatory Course Evaluations

UMUC uses student feedback to make decisions about future courses. The online evaluation is required to ensure complete information from every student—your input is vital. The evaluation notice will appear on class screens about 21 days before the end of the session. You will have approximately one week to complete the evaluation until access to the Class Menu will be locked. After you complete the evaluation, access to the Class Menu will resume.

SPRING 2011 COURSES

ACCT

ACCT 608 Fraud Examination and Accounting Ethics (3)

Online

OL1 (22870) 9040

ACCT 610 Financial Accounting (3)

Online

OL1 (22873) 9040
OL2 (23432) 9080

ACCT 611 Management Accounting (3)

Online

OL1 (22878) 9040

ACCT 612 Auditing Process (3)

Online

OL1 (22879) 9040

ACCT 613 Federal Income Taxation (3)

Online

OL1 (22881) 9040

ACCT 614 Accounting Information Systems (3)

Online

OL1 (22882) 9040

ACCT 665 Selected Topics in Accounting: Combined Entities, Multinational, Government, and Nonprofit Accounting (3)

Online

OL1 (23133) 9040

AMBA

AMBA 600 MBA Fundamentals (3)

Online

MBA (22510) 9040
MB2 (22651) 9240

*Adelphi/Online Hybrid **

MBA (22589) 1141 Th 6:30–9:30 p.m.
MBA (22590) 1142 Th 6:30–9:30 p.m.
MB2 (22649) 1143 Th 6:30–9:30 p.m.
MB2 (22650) 1144 Th 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA (22591) 7631 W 6:30–9:30 p.m.
MB2 (22648) 7642 Th 6:30–9:30 p.m.

AMBA 610 The Manager in Organizations and Society (6)

Online

MBA (22521) 9040
MB2 (22717) 9240

*Adelphi/Online Hybrid **

MBA (22592) 1131 W 6:30–9:30 p.m.
MBA (22593) 1132 W 6:30–9:30 p.m.
MBA (22594) 1133 W 6:30–9:30 p.m.
MBA (22595) 1134 W 6:30–9:30 p.m.
MB2 (24358) 1135 W 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA (22596) 7641 Th 6:30–9:30 p.m.
MB2 (22715) 7642 Th 6:30–9:30 p.m.

AMBA 620 Managing People and Groups in the Global Workplace (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MBA 9048
MB2 9240
MB2 9241
MB2 9242
MB2 9243
MB2 9244
MB2 9245
MB2 9246
MB2 9247
MB2 9248
MB2 9249
MB2 9250

*Adelphi/Online Hybrid **

MBA 1136 W 6:30–9:30 p.m.
MBA 1137 W 6:30–9:30 p.m.
MB2 1131 W 6:30–9:30 p.m.
MB2 1132 W 6:30–9:30 p.m.
MB2 1133 W 6:30–9:30 p.m.
MB2 1134 W 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA 7642 Th 6:30–9:30 p.m.
MB2 7641 Th 6:30–9:30 p.m.
MB2 7643 Th 6:30–9:30 p.m.

AMBA 630 The Economics of Management Decisions (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MB2 9240
MB2 9241
MB2 9242
MB2 9243
MB2 9244
MB2 9245
MB2 9246
MB2 9247
MB2 9248

*Adelphi/Online Hybrid **

MBA 1135 W 6:30–9:30 p.m.
MB2 1136 W 6:30–9:30 p.m.
MB2 1137 W 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA 7642 Th 6:30–9:30 p.m.
MB2 7643 Th 6:30–9:30 p.m.

AMBA 640 Managing Projects, Operations, and Information Systems (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MBA 9048
MB2 9240
MB2 9241
MB2 9242
MB2 9243
MB2 9244
MB2 9245
MB2 9246
MB2 9247

*Adelphi/Online Hybrid **

MBA 1121 Tu 6:30–9:30 p.m.
MBA 1122 Tu 6:30–9:30 p.m.
MB2 1136 W 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA 7632 W 6:30–9:30 p.m.
MB2 7642 Th 6:30–9:30 p.m.

AMBA 650 Marketing Management and Innovation (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MBA 9048
MBA 9049
MBA 9050
MB2 9240
MB2 9241
MB2 9242
MB2 9243
MB2 9244
MB2 9245
MB2 9246
MB2 9247
MB2 9248

*Adelphi/Online Hybrid **

MBA 1135 W 6:30–9:30 p.m.
MBA 1136 W 6:30–9:30 p.m.
MBA 1137 W 6:30–9:30 p.m.
MB2 1121 Tu 6:30–9:30 p.m.
MB2 1122 Tu 6:30–9:30 p.m.

*Dorsey Station/Online Hybrid **

MBA 7643 Th 6:30–9:30 p.m.
MB2 7632 W 6:30–9:30 p.m.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 620–670 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

AMBA 660 Managing Global Business (6) ▼

Online

MBA	9040
MBA	9041
MBA	9042
MBA	9043
MBA	9044
MBA	9045
MBA	9046
MBA	9047
MBA	9048
MB2	9240
MB2	9241
MB2	9242
MB2	9243
MB2	9244
MB2	9245
MB2	9246
MB2	9247
MB2	9248
MB2	9249
MB2	9250

Adelphi/Online Hybrid *

MBA	1133	W	6:30–9:30 p.m.
MBA	1134	W	6:30–9:30 p.m.
MB2	1135	W	6:30–9:30 p.m.
MB2	1136	W	6:30–9:30 p.m.
MB2	1137	W	6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA	7642	Th	6:30–9:30 p.m.
MB2	7643	Th	6:30–9:30 p.m.

AMBA 670 Managing Strategy in the Global Marketplace (6) ▼

Online

MBA	9040
MBA	9041
MBA	9042
MBA	9043
MBA	9044
MB2	9240
MB2	9241
MB2	9242
MB2	9243
MB2	9244
MB2	9245
MB2	9246
MB2	9247
MB2	9248

Adelphi/Online Hybrid *

MBA	1137	W	6:30–9:30 p.m.
MB2	1133	W	6:30–9:30 p.m.
MB2	1134	W	6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA	7643	Th	6:30–9:30 p.m.
MB2	7642	Th	6:30–9:30 p.m.

ASCM

ASCM 626 Purchasing and Materials Management (3)

Online

OL1	(22895)	9040
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ASCM 627 Legal Aspects of Contracting (3)

Online

OL1	(22897)	9040
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ASCM 628 Contract Pricing and Negotiations (3)

Online

OL1	(22898)	9040
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ASCM 629 Strategic Purchasing and Logistics (3)

Online

OL1	(22899)	9040
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ASCM 630 Commercial Transactions in a Technological Environment: Law, Management, and Technology (3)

Online

OL1	(23344)	9040
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ASCM 631 Integrative Supply Chain Management (3)

Online

OL1	(23290)	9040
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ASCM 632 Contemporary Logistics (3)

Online

OL1	(23222)	9040
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ASCM 650 Legal Aspects of Contracting and Commercial Transactions (6)

Online

OL1	(25701)	9040
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BIFS

BIFS 613 Statistical Processes for Biotechnology (3)

Online

OL1	(23323)	9040
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BIFS 614 Data Structures and Algorithms (3)

Online

OL1	(23291)	9040
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BIFS 617 Advanced Bioinformatics (3)

Online

OL1	(23583)	9040
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BIFS 618 Java for Biotechnology Applications (3)

Online

OL1	(23213)	9040
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BIFS 619 Gene Expression Data Analysis (3)

Online

OL1	(23324)	9040
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BIOT

BIOT 601 Molecular Biology for Business Managers (3)

Online

OL1	(23078)	9040
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BIOT 630 Introduction to Bioinformatics (3)

Online

OL1	(23084)	9040
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BIOT 640 Societal Issues in Biotechnology (3)

Online

OL1	(22949)	9040
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BIOT 643 Techniques of Biotechnology (3)

Online

OL1	(23085)	9040
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BIOT 645 Bioprocessing and the Business of Biotechnology (3)

Online

OL1	(22953)	9040
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BSBD

BSBD 640 Agents of Bioterrorism (3)

Online

OL1	(23107)	9040
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BSBD 641 Biosecurity and Bioterrorism (3)

Online

OL1	(23082)	9040
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BSBD 642 Advanced Biosecurity and Bioterrorism (3)

Online

OL1	(23053)	9040
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* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 620–670 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

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BTMN

BTMN 632 Commercializing Biotechnology in Early-Stage Ventures (3)

Online

OL1 (22950) 9040

BTMN 634 Selection and Evaluation of Biotechnology Projects (3)

Online

OL1 (22951) 9040

BTMN 636 Biotechnology and the Regulatory Environment (3)

Online

OL1 (22952) 9040

BTMN 670 Capstone in Biotechnology (3)

Online

OL1 (22954) 9040

CIOC

CIOC 620 Leading Change and Innovation in Technology (6) *

Online

UX1 9015

CIOC 630 Information Security and Finance (6) *

Online

UX2 9015

CJMS

CJMS 600 Critical Analysis of the Criminal Justice System (3)

Online

OL1 (23354) 9040

CJMS 610 Perspectives in Law Enforcement Management (3)

Online

OL1 (23355) 9040

CJMS 620 Issues in Correctional Administration (3)

Online

OL1 (23347) 9040

CJMS 630 Seminar in Security Management (3)

Online

OL1 (23348) 9040

CJMS 640 Criminal Justice Intelligence Systems and Approaches (3)

Online

OL1 (23547) 9040

CJMS 650 Legal Aspects within the Criminal Justice System (3)

Online

OL1 (23548) 9040

CJMS 660 Issues in Criminal Justice Leadership (3)

Online

OL1 (24343) 9040

COMM

COMM 600 Academic Writing for Graduate Students (3)

Online

OL1 (23045) 9040
OL2 (23280) 9080
MBA (23593) 9001
MB2 (23594) 9010

College Park

USS (24340) 1111 M 7–10 p.m.
USS (24341) 1141 Th 7–10 p.m.

CSEC

CSEC 610 Cybersecurity and Cyberspace (6)

Online

OL1 (24313) 9040

CSEC 620 Human Aspects in Cybersecurity: Ethics, Legal Issues, and Psychology (6)

Online

OL1 (24310) 9040

DBST

DBST 651 Relational Database Systems (3)

Online

OL1 (22957) 9040

College Park

USS (23551) 1111 M 7–10 p.m.

DBST 652 Advanced Relational/Object-Relational Database Systems (3)

Online

OL1 (22960) 9040

DBST 663 Distributed Database Management Systems (3)

Online

OL1 (22961) 9040

DBST 665 Data Warehouse Technologies (3)

Online

OL1 (22962) 9040

DBST 667 Data Mining (3)

Online

OL1 (23285) 9040

DBST 668 Database Security (3)

Online

OL1 (23048) 9040

DBST 670 Database Systems Administration (3)

Online

OL1 (23142) 9040

DEPM

DEPM 604 Management and Leadership in Distance Education and E-Learning (3)

Online

OL1 (23325) 9040

DEPM 609 Distance Education and E-Learning Systems (3)

Online

OL1 (23553) 9040

DEPM 622 The Business of Distance Education and E-Learning (3)

Online

OL1 (24647) 9040

DEPM 650 Practitioner Research in Distance Education and E-Learning (3)

Online

OL1 (25170) 9040

DETC

DETC 620 Training and Learning with Multimedia (3)

Online

OL1 (23326) 9040

DETT

DETT 611 Library and Intellectual Property Issues in Distance Education and E-Learning (3)

Online

OL1 (23327) 9040

DMBA

DMBA 610 Ethical Leadership in Organizations and Society (6)

Online

OL1 (22623) 9040

* Students in Executive Programs must register through Business and Executive Program

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

DMBA 620 Effective Financial and Operational Decision Making (6) ▼

Online

OL1	9040
OL1	9041
OL1	9042
OL1	9043
OL1	9044
OL1	9045
OL1	9046

DMBA 630 Marketing and Strategy Management in the Global Marketplace (6) ▼

Online

OL1	9040
OL1	9041
OL1	9042
OL1	9043
OL1	9044
OL1	9045

DMCC

DMCC 821 Higher Education Policy (6)

Online

UDM	(26077)	9050
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DMGT

DMGT 600 Foundations of Doctoral Studies (3)

Online

UDM	9040
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DMGT 791 Dissertation Research: Proposal (3)

Online

UDM	(22856)	9040
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DMGT 792 Dissertation Research: Stakeholder Paper (3)

Online

UDM	(22857)	9040
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DMGT 793 Dissertation Research (3–6)

Online

UDM	(22858)	9040
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DMGT 799 Dissertation Research (1)

Online

UDM	(22859)	9040
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DMGT 800 Foundations of Management Theory and Strategic Thinking (6)

Online

UDM	(22843)	9040
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DMGT 810 Leadership, Enterprise Change, and Virtual Management (6)

Online

UDM	(22846)	9040
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DMGT 830 Research Methods and Design (6)

Online

UDM	(22849)	9040
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DMGT 835 Research Methods II (6)

Online

UDM	(26074)	9040
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DMGT 840 Enterprise Continuity and Information Assurance (6)

Online

UDM	(22865)	9040
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DMGT 850 Innovation and Sustainable Development (6)

Online

UDM	(22850)	9040
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DMGT 890 Dissertation Theory Paper (4)

Online

UDM	(22851)	9040
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DMGT 891 Dissertation Empirical Paper (4)

Online

UDM	(22852)	9040
-----	---------	------

DMGT 892 Dissertation Futurist Paper (4)

Online

UDM	(22862)	9040
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DMGT 899 Continuing Registration (1)

Online

UDM	(22860)	9040
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EBUS

EBUS 630 Social, Legal, Ethical, and Regulatory Issues (3)

Online

OL1	(22972)	9040
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EBUS 650 E-Development and Management (3)

Online

OL1	(22973)	9040
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EBUS 660 E-Business Economics (3)

Online

OL1	(23356)	9040
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EBUS 670 Capstone Course in E-Business (3)

Online

OL1	(23357)	9040
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EDRS

EDRS 600 Reading in the Secondary Content Areas I (3)

Online

OL1	(26087)	9040
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EDRS 610 Reading and Multiple Literacies (6) ♦

Online

OL1	(23587)	9040
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EDRS 620 Processes and Acquisitions of Reading (3)

Online

OL1	(23588)	9040
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EDRS 630 Assessment for Reading Instruction (3)

Online

OL1	(23358)	9040
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EDRS 635 Materials for Reading (3)

Online

OL1	(23589)	9040
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EDTC

EDTC 600 Foundations of Technology in Teaching and Learning (3)

Online

OL1	(23254)	9040
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EDTC 605 Digital Information Literacy for K–12 Educators (3)

Online

OL1	(23014)	9040
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EDTC 610 Web-Based Learning and Teaching: Design and Pedagogy (3)

Online

OL1	(23015)	9040
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EDTC 615 Using Technology for Instructional Improvement: Research, Data, and Best Practices (3)

Online

OL1	(23017)	9040
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EDTC 620 Technology in K-12 Education: Synchronous, Asynchronous, and Multimedia Technologies (3)

Online

OL1	(23016)	9040
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EDTC 625 Hardware and Software in Instructional Development (3)

Online

OL1	(23223)	9040
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▼ Continuing students will be registered for DMBA 620 and 630 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

♦ For MAT students only.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

EDTC 630 Administration of Technology Initiatives: Planning, Budgeting, and Evaluation (3)*Online*

OL1 (23018) 9040

EDTC 640 Technology Change Management in Schools (3)*Online*

OL1 (23137) 9040

EDTC 645 Integration of Technology: Global Perspectives (3)*Online*

OL1 (23020) 9040

EDTC 650 Special Topics in Instructional Technology (3)*Online*

OL1 (23138) 9040

EDTC 670 Integrative Capstone Project (3)*Online*

OL1 (23019) 9040

EDTP**EDTP 600 Professional Fundamentals of Teaching and Learning (6)***Online*

OL1 (23293) 9040

EDTP 635 Adolescent Development and Learning Needs (6)*Online*

OL1 (23359) 9040

EDTP 645 Subject Methods and Assessment (6)*Online*

OL1 (23591) 9040

EDTP 650 Professional Internship and Seminar (9)*Online*

OL1 (23590) 9040

EMAN**EMAN 600 Comprehensive Crisis and Emergency Management (3)***Online*

OL1 (26122) 9040

EMBA**EMBA 610 Leadership for Global Opportunities (6) ☆***Adelphi*

UX2 1123 Sa 8:30 a.m.–5 p.m.

EMBA 620 Strategy in the Global Environment (6) ☆*Adelphi*

UX1 1122 Sa 8:30 a.m.–5 p.m.

EMBA 630 The Economics of Strategic Decision Making (6) ☆*Adelphi*

UX2 1122 Sa 8:30 a.m.–5 p.m.

EMBA 640 Strategic Global Marketing (6) ☆*Adelphi*

UX1 1121 Sa 8:30 a.m.–5 p.m.

EMBA 650 Managing Business Operations in a Global Environment (6) ☆*Adelphi*

UX2 1121 Sa 8:30 a.m.–5 p.m.

EMBA 660 Risk and Opportunity in Global Business Development (6) ☆*Adelphi*

UX1 1120 Sa 8:30 a.m.–5 p.m.

EMBA 670 Business Development Strategy and Capstone Project (6) ☆*Adelphi*

UX2 1120 Sa 8:30 a.m.–5 p.m.

ENER**ENER 603 Energy Infrastructure Management (3)***Online*

OL1 (23049) 9040

ENVM**ENVM 641 Environmental Auditing (3)***Online*

OL1 (22974) 9040

ENVM 643 Environmental Communications and Reporting (3)*Online*

OL1 (22975) 9040

ENVM 644 New Technologies in Environmental Management (3)*Online*

OL1 (23352) 9040

ENVM 646 Environmental/Energy Law and Policy Development (3)*Online*

OL1 (22976) 9040

ENVM 647 Environmental Risk Assessment (3)*Online*

OL1 (22977) 9040

ENVM 648 Fundamentals of Environmental Systems (3)*Online*

OL1 (22978) 9040

ENVM 650 Land and Water Resource Management (3)*Online*

OL1 (22979) 9040

ENVM 651 Watershed Planning Management (3)*Online*

OL1 (23111) 9040

ENVM 652 Principles of Air Quality Management (3)*Online*

OL1 (22980) 9040

ENVM 653 Land Use Management (3)*Online*

OL1 (23071) 9040

ENVM 670 Seminar in Environmental Management (3)*Online*

OL1 (22981) 9040

FIN**FIN 610 Financial Management in Organizations (3)***Online*

OL1 (22907) 9040

FIN 615 Financial Analysis and Modeling (3)*Online*

OL1 (22908) 9040

FIN 620 Long-Term Financial Management (3)*Online*

OL1 (22910) 9040

FIN 630 Investment Valuation (3)*Online*

OL1 (22912) 9040

FIN 640 Multinational Financial Management (3)*Online*

OL1 (23101) 9040

FIN 645 Behavioral Finance (3)*Online*

OL1 (23103) 9040

FIN 660 Strategic Financial Management (3)*Online*

OL1 (23134) 9040

☆ Students in Executive Programs must register through Business and Executive Programs.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

HAIN

HAIN 661 Health Administration Informatics (3)

Online

OL1 (23595) 9040

HAIN 670 Health Administration Informatics Capstone (3)

Online

OL1 (25028) 9040

HCAD

HCAD 600 Introduction to Health Care Administration (3)

Online

OL1 (22982) 9040
OL2 (23442) 9080

HCAD 610 Information Technology for Health Care Administration (3)

Online

OL1 (22985) 9040

HCAD 620 The U.S. Health Care System (3)

Online

OL1 (22988) 9040

HCAD 630 Public Health Administration (3)

Online

OL1 (23104) 9040

HCAD 635 Long-Term Care Administration (3)

Online

OL1 (22993) 9040

HCAD 640 Financial Management for Health Care Organizations (3)

Online

OL1 (23050) 9040

College Park

USS (23549) 1121 Tu 7–10 p.m.

HCAD 650 Legal Aspects of Health Care Administration (3)

Online

OL1 (22990) 9040

Shady Grove

USS (23550) 5111 M 7–10 p.m.

HCAD 660 Health Care Institutional Organization and Management (3)

Online

OL1 (22992) 9040

HCAD 670 Health Care Administration Capstone (3)

Online

OL1 (22994) 9040

HRMD

HRMD 610 Issues and Practices in Human Resource Management (3)

Online

OL1 (22937) 9040

College Park

USS (23446) 1121 Tu 7–10 p.m.

HRMD 620 Employee Relations (3)

Online

OL1 (22935) 9040

HRMD 630 Recruitment and Selection (3)

Online

OL1 (22944) 9040

HRMD 640 Job Analysis, Assessment, and Compensation (3)

Online

OL1 (22940) 9040

HRMD 650 Organizational Development and Change (3)

Online

OL1 (22942) 9040

HRMD 651 Current Perspectives in Training and Development (3)

Online

OL1 (22943) 9040

HRMD 665 Managing Virtual and Global Teams (3)

Online

OL1 (23302) 9040

HSMN

HSMN 610 Concepts in Homeland Security (3)

Online

OL1 (23000) 9040
OL2 (23554) 9080

HSMN 620 Physical Security (3)

Online

OL1 (23070) 9040

HSMN 630 Business Continuity: Disaster Recovery, Planning, and Response (3)

Online

OL1 (23067) 9040

HSMN 670 Seminar in Homeland Security (3)

Online

OL1 (23115) 9040

IMAN

IMAN 601 Strategic Management in a Global Environment (3)

Online

OL1 (22995) 9040

IMAN 615 Strategic Investment and Partnering (3)

Online

OL1 (23065) 9040

IMAN 625 International Trade and Economic Policy (3)

Online

OL1 (22998) 9040

IMAN 635 Managing Country Risk (3)

Online

OL1 (23076) 9040

IMAN 670 Managing Overseas Operations (3)

Online

OL1 (23051) 9040

IMAT

IMAT 637 IT Acquisitions Management (3)

Online

OL1 (23002) 9040

IMAT 639 Internet Multimedia Applications (3)

Online

OL1 (22956) 9040

IMAT 670 Contemporary Topics in Informatics (3)

Online

OL1 (23117) 9040

INFA

INFA 610 Computer Security, Software Assurance, Hardware Assurance, and Security Management (3)

Online

OL1 (23119) 9040
OL2 (23556) 9080

College Park

USS (23558) 1141 Th 7–10 p.m.

Shady Grove

USS (23559) 5111 M 7–10 p.m.

INFA 620 Network and Internet Security (3)

Online

OL1 (23033) 9040

Largo

USS (23560) 6221 Tu 7–10 p.m.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

INFA 630 Intrusion Detection and Intrusion Prevention (3)*Online*

OL1 (22965) 9040

Largo

USS (23561) 6231 W 7–10 p.m.

INFA 640 Cryptology and Data Protection (3)*Online*

OL1 (22963) 9040

College Park

USS (23562) 1111 M 7–10 p.m.

INFA 650 Computer Forensics (3)*Online*

OL1 (23206) 9040

INFA 660 Security Policy, Ethics, and the Legal Environment (3)*Online*

OL1 (22967) 9040

College Park

USS (23563) 1141 Th 7–10 p.m.

INFA 670 Information Assurance Capstone (3)*Online*

OL1 (23214) 9040

College Park

USS (24280) 1111 M 7–10 p.m.

INMS**INMS 600 Managing Intelligence Activities (3)***Online*

OL1 (24331) 9040

INMS 610 Intelligence Collection: Sources and Challenges (3)*Online*

OL1 (24332) 9040

ISAS**ISAS 600 Information Systems for Managers (3)***Online*

OL1 (22923) 9040

ISAS 610 Information Systems Management and Integration (3)*Online*

OL1 (22924) 9040

ISAS 620 Information Systems Sourcing Management (3)*Online*

OL1 (23207) 9040

ISAS 630 Systems Analysis and Design (3)*Online*

OL1 (22926) 9040

ISAS 640 Decision Support Systems and Expert Systems (3)*Online*

OL1 (22927) 9040

ISAS 650 Information Technology, the CIO, and Organizational Transformation (3)*Online*

OL1 (22928) 9040

ITEC**ITEC 610 Information Technology Foundations (3)***Online*

OL1 (23124) 9040

OL2 (23564) 9080

College Park

USS (23571) 1121 Tu 7–10 p.m.

Dorsey Station

USS (23569) 7631 W 6:30–9:30 p.m.

Shady Grove

USS (23570) 5111 M 7–10 p.m.

ITEC 620 Information Technology Infrastructure (3)*Online*

OL1 (23128) 9040

OL2 (23572) 9080

College Park

USS (23579) 1131 W 7–10 p.m.

USS (23580) 1141 Th 7–10 p.m.

Shady Grove

USS (23578) 5121 Tu 7–10 p.m.

ITEC 630 Information Systems Analysis, Modeling, and Design (3)*Online*

OL1 (22955) 9040

ITEC 640 Information Technology Project Management (3)*Online*

OL1 (23130) 9040

MGMT**MGMT 610 Organizational Theory (3)***Online*

OL1 (22884) 9040

OL2 (23456) 9080

*College Park/Online Hybrid **

USS (23462) 1121 Tu 7–10 p.m.

USS (25131) 1131 W 7–10 p.m.

USS (23463) 1141 Th 7–10 p.m.

USS (23464) 1161 Sa 9 a.m.–12 noon

MGMT 615 Intercultural Communication and Leadership (3)*Online*

OL1 (22997) 9040

OL2 (23465) 9080

*College Park/Online Hybrid **

USS (25137) 1111 M 7–10 p.m.

USS (23471) 1121 Tu 7–10 p.m.

USS (23472) 1131 W 7–10 p.m.

USS (23473) 1132 W 7–10 p.m.

USS (23474) 1141 Th 7–10 p.m.

MGMT 630 Organizational Theory and Behavior (6)*Online*

OL1 (23090) 9040

OL2 (23475) 9080

*College Park/Online Hybrid **

USS (25142) 1121 Tu 7–10 p.m.

USS (23480) 1131 W 7–10 p.m.

*Shady Grove/Online Hybrid **

USS (25141) 5111 M 7–10 p.m.

MGMT 640 Financial Decision Making for Managers (3)*Online*

OL1 (22900) 9040

OL2 (23481) 9080

*College Park/Online Hybrid **

USS (23490) 1111 M 7–10 p.m.

USS (23492) 1131 W 7–10 p.m.

MGMT 650 Statistics for Managerial Decision Making (3)*Online*

OL1 (22915) 9040

OL2 (23495) 9080

College Park

USS (23514) 1111 M 7–10 p.m.

USS (23515) 1131 W 7–10 p.m.

*College Park/Online Hybrid **

USS (23529) 1121 Tu 7–10 p.m.

USS (23530) 1141 Th 7–10 p.m.

*Dorsey Station/Online Hybrid **

USS (23500) 7631 W 6:30–9:30 p.m.

*Shady Grove/Online Hybrid **

USS (23501) 5121 Tu 7–10 p.m.

USS (23502) 5131 W 7–10 p.m.

MGMT 670 Strategic Management Capstone (3)*Online*

OL1 (22930) 9040

*College Park/Online Hybrid **

USS (23544) 1111 M 7–10 p.m.

USS (23545) 1131 W 7–10 p.m.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

MRKT

MRKT 600 Marketing Management (3)

Online

OL1 (23072) 9040

MRKT 601 Legal and Ethical Issues in Global Communications (3)

Online

OL1 (23068) 9040

MRKT 602 Consumer Behavior (3)

Online

OL1 (22947) 9040

MRKT 603 Brand Management (3)

Online

OL1 (22946) 9040

MRKT 604 Marketing Intelligence and Research Systems (3)

Online

OL1 (23145) 9040

MRKT 605 International Marketing Management (3)

Online

OL1 (23135) 9040

MRKT 606 Integrated Direct Marketing (3)

Online

OL1 (23303) 9040

MRKT 620 Marketing Principles, Regulation, and Ethical Issues (6)

Online

OL1 (23098) 9040

MSAF

MSAF 670 Accounting and Financial Management Capstone (3)

Online

OL1 (22894) 9040

MSAS

MSAS 670 Accounting and Information Systems Capstone (3)

Online

OL1 (22893) 9040

MSFS

MSFS 670 Financial Management and Information Systems Capstone (3)

Online

OL1 (23215) 9040

NPMN

NPMN 600 Nonprofit and Association Organizations and Issues (3)

Online

OL1 (23100) 9040

NPMN 610 Nonprofit and Association Law and Governance (3)

Online

OL1 (23351) 9040

NPMN 620 Nonprofit and Association Financial Management (3)

Online

OL1 (23220) 9040

NPMN 640 Marketing, Development, and Public Relations in Nonprofit Organizations and Associations (3)

Online

OL1 (23343) 9040

NPMN 650 Fundamentals of Association Management (3)

Online

OL1 (23301) 9040

OMDE

OMDE 601 Foundations of Distance Education and E-Learning (3)

Online

OL1 (23010) 9040

OMDE 603 Technology in Distance Education and E-Learning (3)

Online

OL1 (23011) 9040

OMDE 606 Costs and Economics of Distance Education and E-Learning (3)

Online

OL1 (23259) 9040

OMDE 608 Learner Support in Distance Education and Training (3)

Online

OL1 (23012) 9040

OMDE 610 Teaching and Learning in Online Distance Education (3)

Online

OL1 (23287) 9040

OMDE 670 Portfolio and Research Project in Distance Education and E-Learning (3)

Online

OL1 (23013) 9040

PMAN

PMAN 600 Project Management: Foundations and Advanced Methods (6)

Online

OL1 (23074) 9040

PMAN 634 Foundations of Project Management (3)

Online

OL1 (23021) 9040
OL2 (25055) 9080

Shady Grove

USS (24286) 5111 M 7–10 p.m.
USS (23586) 5121 Tu 7–10 p.m.

PMAN 637 Project Risk Management (3)

Online

OL1 (23144) 9040
OL2 (25702) 9080

PMAN 638 Project Communications Management (3)

Online

OL1 (23023) 9040
OL2 (25704) 9080

PMAN 639 Project Quality Management (3)

Online

OL1 (23143) 9040

PMAN 641 Project Procurement Management (3)

Online

OL1 (23226) 9040

PMAN 650 Financial and Strategic Management of Projects (3)

Online

OL1 (23211) 9040

PMAN 670 Advanced Project Methods (3)

Online

OL1 (23022) 9040

PRPA

PRPA 601 Public Relations Theory and Practice (3)

Online

OL1 (23024) 9040

PRPA 602 Public Relations Techniques (3)

Online

OL1 (23026) 9040

PRPA 610 Crisis Communication Management (3)

Online

OL1 (23027) 9040

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

PRPA 620 Global Public Relations (3)*Online*

OL1 (23289) 9040

PRPA 650 Public Relations Campaigns (3)*Online*

OL1 (23028) 9040

SWEN**SWEN 603 Systems Engineering (3)***Online*

OL1 (23003) 9040

SWEN 645 System and Software Standards and Requirements (3)*Online*

OL1 (23005) 9040

SWEN 646 Software Design and Implementation (3)*Online*

OL1 (23007) 9040

SWEN 647 Software Verification and Validation (3)*Online*

OL1 (23008) 9040

SWEN 648 Software Maintenance (3)*Online*

OL1 (23009) 9040

SWEN 651 Usability Engineering (3)*Online*

OL1 (23582) 9040

SWEN 670 Software Engineering Project (3)*Online*

OL1 (23004) 9040

TLMN**TLMN 602 Telecommunications Industry: Structure and Environment (3)***Online*

OL1 (23029) 9040

TLMN 623 Telecommunications Networks (3)*Online*

OL1 (23132) 9040

TLMN 630 Satellite Communication Systems (3)*Online*

OL1 (23030) 9040

TLMN 641 Network Management and Design (3)*Online*

OL1 (23031) 9040

TLMN 645 Wireless Telecommunications Systems (3)*Online*

OL1 (23032) 9040

TLMN 670 Capstone Course in Telecommunications (3)*Online*

OL1 (23136) 9040

TMAN**TMAN 600 Foundations of Management and Technology (6)***Online*

OL1 (23054) 9040

TMAN 611 Principles of Technology Management (3)*Online*

OL1 (23036) 9040

TMAN 614 Strategic Management of Technology and Innovation (3)*Online*

OL1 (23038) 9040

TMAN 625 Economics and Financial Analysis for Technology Managers (3)*Online*

OL1 (23108) 9040

*College Park/Online Hybrid **

USS (24643) 1111 M 7–10 p.m.

TMAN 632 Organizational Performance Management (3)*Online*

OL1 (23041) 9040

*Shady Grove/Online Hybrid **

USS (24642) 5131 W 7–10 p.m.

TMAN 633 Managing People in Technology-Based Organizations (3)*Online*

OL1 (23042) 9040

TMAN 680 Managing Strategy and Performance in Technology-Based Organizations (6)*Online*

OL1 (24363) 9040

UCSP**UCSP 601 Graduate Writing Basics***Online*

OL1 (24344) 9040

UCSP 611 Introduction to Graduate Library Research Skills (0)*Online*

MBA (22666) 9001
 Class meets January 3–February 6.
 UN1 (22682) 9030
 Class meets January 27–March 2.
 UN1 (22698) 9050
 Class meets February 16–March 22.
 UN2 (22734) 9070
 Class meets March 21–April 24.
 MB2 (22740) 9080
 Class meets April 4–May 8.

UCSP 611D Introduction to Graduate Library Research Skills (0)*Online*

UN1 (22713) 9010
 Class meets January 17–February 20.
 UN1 (22707) 9011
 Class meets January 24–March 13.

UCSP 611E Introduction to Graduate Library Research Skills (0)*Online*

UN2 (22747) 9040
 Class meets April 4–May 1.

UCSP 620 Financial Accounting (0)*Online*

UN1 (22663) 9040
 Class meets January 24–March 13.

UCSP 621 Economics (0)*Online*

UN1 (22664) 9040
 Class meets January 24–March 13.

UCSP 630 Introduction to Research Methods (0)*Online*

UN1 (22665) 9040
 Class meets January 24–March 13.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

CONTACT INFORMATION

Looking for answers or assistance? UMUC personnel can help you keep your studies on track—whether you need to find the right course for your program or you want to use academic or student services. The people and offices you need to reach are listed below.

UMUC, Graduate School of Management
and Technology
3501 University Boulevard East
Adelphi, MD 20783
800-888-UMUC (8682) or 240-684-2400

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Julia E. Hill, PhD
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GRADUATE LIBRARY AND WRITING COURSES

ACADEMIC DIRECTOR, COMM 600 ACADEMIC WRITING FOR GRADUATE STUDENTS

Andrew J. Cavanaugh
acavanaugh@umuc.edu
240-684-2890

COURSE MANAGER, UCSP 611 INTRODUCTION TO GRADUATE LIBRARY RESEARCH SKILLS

Julie Arnold Lietzau, MLS
jarnold@umuc.edu
240-684-2023

Other UMUC Departments

Bookstores
MBS Direct 800-325-3252
University Book Center/
Barnes & Noble 800-434-6621
Bursar's Office
(Student Accounts) 301-985-7404
Career Services 240-684-2720
Disability Services
Main Number 240-684-2287
TTY 240-684-2277
Financial Aid 301-985-7510
Grades, Records,
Transcripts 240-684-2222
Graduate Advising 240-684-2100

Information and
Library Services 240-684-2020
International Student
Admissions 240-684-2100
Literature Requests
(e.g., catalogs, schedules
of classes, financial
aid brochure) 800-888-UMUC
Military Advising 240-684-2105
National Leadership Institute (NLI)
Local Number 240-684-2320
Toll-Free Number 877-999-7105
Registrar 240-684-2222
UMUC 360 Support
(for MyUMUC and
WebTycho) 888-360-UMUC
Veterans Advising Team 800-939-8682/
240-684-2106

UMUC Graduate Course Locations

Adelphi/College Park
3501 University Boulevard East
Adelphi, MD 20783
800-888-UMUC

Dorsey Station
6865 Deerpath Road
Elkridge, MD 21075
443-459-3500

Largo
1616 McCormick Drive
Largo, MD 20774
800-888-UMUC

Shady Grove
9636 Gudelsky Drive
Rockville, MD 20850
301-738-6090

Waldorf Center for Higher Education
3261 Old Washington Road
Waldorf, MD 20602
301-632-2900

See inside back cover for complete site listing. For hours and directions, visit www.umuc.edu/locate.

REGISTRATION INSTRUCTIONS

Registering at UMUC is easy, no matter which option you choose. You may register for your courses online or by phone or fill out the registration form on the following page and follow the instructions below to register by mail or fax.

Detailed information on the various ways to register—online via MyUMUC, by mail or fax, or on-site—can be found online at www.umuc.edu/register.

A form is provided on the following page for those who prefer to mail or fax in their registration. (*Please note:* Online registrations are processed and confirmed immediately; mail and fax registrations require manual processing.)

You may register by fax or mail if

- You have already been admitted to UMUC as a graduate student.
- You are a new student who meets the UMUC admission criteria and has submitted an Application for Admission (available at <https://my.umuc.edu>) with the \$50 application fee.
- All of your financial aid awards are enclosed or have already been confirmed.

You may not register by fax or mail if you are a financial aid applicant without an award letter or a GSL disclosure state-

ment—unless your own payment accompanies the registration form.

Instructions

1. Complete the registration form, using black ink and printing legibly.
2. Compute the amount due for tuition and fees. (Refer to p. 6 of this schedule or see www.umuc.edu/tuition.)
3. Be sure to meet the deadlines listed under Important Dates on p. 2 in this schedule.
4. Either fax your registration to 240-684-2151 or mail it to the Registrar's Office—Registration, University of Maryland University College, 3501 University Boulevard East, Adelphi, MD 20783-8075 USA. Fax registrations require that you already be admitted and that you pay by credit card.

UMUC will mail you a statement of your account.

Schedule Adjustment

After your registration has been processed, you may make changes online. To do so, access MyUMUC at <https://my.umuc.edu>.

The Waiting List

If a course is already full at the time of registration, you have the option of placing your name on a waiting list for that class. For information on how the wait list works, visit www.umuc.edu/register. To check on course availability and see if new sections have been added, visit the MyUMUC student portal at <https://my.umuc.edu>.

Army Students

To make use of military tuition assistance, Army students must register online via www.GoArmyEd.com. For more information, contact your advisor.

Withdrawals or Dropped Courses

Official withdrawal from a class must occur no later than 14 days before the final class. For information on how to withdraw from a class, visit www.umuc.edu/register.

Please note: UMUC can honor only withdrawal requests actually received. Failure to withdraw in the required manner may result in the forfeiture of any refund and may result in a failing grade.

Stopping payment on checks for registration fees or not paying at registration does not constitute an official withdrawal or relieve you of your financial obligation to UMUC. Never attending or ceasing to attend classes does not constitute a withdrawal.

Other Forms

The following forms can be completed and submitted online through MyUMUC (<https://my.umuc.edu>). If you are not yet enrolled at UMUC, click on the Prospective Student tab at the top of the page.

- Application for Admission
- Financial Aid: FAFSA
- Registration
- Application for Diploma

[illegible]

You are responsible for checking to make sure you have the necessary prerequisites for a course and that the course does not duplicate any other course you have taken. **You must list ALL information requested below.** Refer to the Key to Course Listing for guidance. Example:

[illegible]

FOR OFFICE USE ONLY					
PREFIX	COLLEGE	CODE	ID	VS	BC
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
					DATE
					INITIALS
					<input type="checkbox"/>

Enclose this form with payment by mail or fax to 240-684-2151 by registration deadline.

NOTES

[illegible]

NOTES

[illegible]

Maryland UMUC sites shown in bold offer on-site graduate courses and services; all other locations listed provide one or multiple services for UMUC students, such as academic advising, library resources, and computer labs. Visit www.umuc.edu/locate for office hours and directions.

CALIFORNIA

Coronado Naval Base*	619-995-4127
Point Loma Naval Base*	619-995-4127
San Diego Naval Base*	619-995-4127
Travis Air Force Base*	707-344-6891

DISTRICT OF COLUMBIA

Bolling/Anacostia*	202-563-3611
Walter Reed Army Medical Center*	202-782-3023

FLORIDA

Eglin Air Force Base*	850-502-7779
Hurlburt Field*	850-502-7779
Jacksonville Naval Air Station*	904-610-4361
Mayport Naval Station*	904-610-4361
Pensacola Naval Air Station*	850-502-7779

GEORGIA

Fort Gordon*	706-207-1407
Fort Stewart*	706-207-1407
Kings Bay Naval Submarine Base*	904-610-4361

HAWAII

Camp Smith*	808-223-3741
Honolulu (Coast Guard Integrated Support Command)*	808-223-3741
Kaneohe Bay Marine Corps Base*	808-223-3741
Pearl Harbor Naval Station*	808-223-3741
Schofield Barracks*	808-223-3741
Tripler Army Medical Center*	808-223-3741

MARYLAND

Aberdeen Proving Ground*	410-272-8269
Adelphi (UMUC headquarters)	800-888-UMUC
Allegany College of Maryland†	240-527-2711
Andrews (Joint Base Andrews Naval Air Facility Washington)*	301-981-3123
Anne Arundel Community College†	443-459-3500
Arundel Mills (AACC)†	410-777-1882
Baltimore City Community College†	443-459-3500
Bethesda*	301-654-1377
Carroll Community College†	443-459-3500
Cecil Community College†	443-459-3500
Chesapeake College†	443-459-3500
College of Southern Maryland†	301-632-2900
College Park (UMCP) (see Adelphi)	800-888-UMUC
Community College of Baltimore County†	443-459-3500
Dorsey Station	443-459-3500
Eastern Shore Higher Education Center	410-827-5761
Fort Detrick*	301-619-2857
Fort Meade*	301-621-9882
Frederick Community College†	301-738-6090
Garrett College†	240-527-2711
Hagerstown (USM)	240-527-2711
Hagerstown Community College†	240-527-2711
Harford Community College†	443-459-3500
Howard Community College†	443-459-3500
Largo	800-888-UMUC
Laurel College Center†	410-772-4162
Montgomery College†	301-738-6090
Patuxent River Naval Air Station*	301-737-3228

Prince George's Community College†	301-632-2900
Shady Grove	301-738-6090
Southern Maryland Higher Education Center	301-737-2500 x215
Waldorf Center	301-632-2900
Wor-Wic Community College†	443-459-3500

SOUTH CAROLINA

Fort Jackson*	706-207-1407
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TEXAS

Fort Hood*	254-532-9890
Fort Sam Houston*	210-247-7430
Lackland Air Force Base*	210-247-7430

VIRGINIA

Fort Belvoir*	703-781-0059
Fort Myer*	703-696-3070
Henderson Hall, Navy Annex*	703-614-9104
Langley Air Force Base*	757-646-1530
Little Creek Naval Air Base*	757-646-1530
Norfolk Naval Station*	757-646-1530
Oceana Naval Air Station*	757-646-1530
Portsmouth Naval Medical Center*	757-646-1530
Quantico (Marine Corps Base)*	703-630-1543

WASHINGTON

Bremerton Naval Station*	360-626-3593
Everett Naval Station*	360-626-3593
Fort Lewis*	360-626-3593
Kitsap at Bangor Naval Base*	360-626-3593
McChord Air Force Base*	360-626-3593
Whidbey Island Naval Air Station*	360-626-3593

* Site located on a military installation. Open to the general public; call site for access information.

† UMUC representatives visit Maryland community college campuses regularly, but for limited hours.

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UMUC is a constituent institution of the University System of Maryland.

Academic Calendar

SPRING 2011

SESSION

Online 1	January 27–April 24
On-site standard	January 27–April 24
Online 2	February 16–May 10
MBA 1	January 3–March 15
MBA 2	April 4–June 12
Doctoral	January 17–April 17
Executive 1	January 3–March 15
Executive 2	April 4–June 12

SUMMER 2011

SESSION

Online	May 31–August 20
On-site standard	May 31–August 20
MBA	July 5–September 11
Doctoral	May 31–August 21
Executive	July 5–September 11

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GREENHOUSE GASES: 99 LBS CO₂
WASTEWATER: 477 GALLONS
SOLID WASTE: 29 LBS

Estimates were made using the
Environmental Defense Fund
Paper Calculator.

For more information visit
www.papercalculator.org.